



The government has introduced a requirement for the UK's largest companies and LLP's to report on a half-yearly basis on their payment practices. When compared to our industry peers, our statistics places us mid-table in terms of payment performance. (Source - Build UK)

As part of our commitment to industry best practice we have collaborated with a specialist provider to develop and adopt a simple to use cloud based payment processing service. This provides ultimate transparency to our supply chain and has been rolled out across our business.

Our Webcontractor system provides our subcontractors with an unrivalled level of transparency as to where each payment application is in the process and includes controls that ensure Construction Act compliance.

79% of our payments are standard invoice-based transactions, and 21% are subcontract payments. We also have a well-established and long term relationship with one major supplier operating under an extended payment agreement for 60 days from the end of the month invoiced.

We are continually reviewing how we can improve our payment performance. Whilst we recognise there is work to do we are pleased that during the last six months we have reduced the **average time to pay by 11%** and reduced **invoices being paid over 60 days by 35%**.

Payment statistics	
Average time taken to pay suppliers	42 days
Invoices paid	
● Within 30 days	38%
● In 31 to 60 days	49%
● In 61 days or more	13%
Invoices due but not paid within agreed terms	37%
Payment Terms	
Shortest standard payment period	7 Days
Longest Standard payment period	60 days from end of month (one supplier)
Standard Payment Terms	
<p><b>We have various payment terms as outlined below:</b></p> <p><b>Purchase ledger</b> – These are agreed with suppliers as part of contract negotiations. Generally we have 30 day terms. For a small number of larger suppliers we have agreed terms of up to 60 days from end of the month.</p> <p><b>Subcontract ledger</b> – These vary by framework and contract and generally range from 28 days to 45 days from the date of application, depending upon the payment terms under the head contract with our customers.</p>	